

Sarah E. Thomas
Vice President for the Harvard Library
Roy E. Larsen Librarian for the Faculty of Arts and Sciences

Widener Library, Room 110
Harvard University
Cambridge, MA 02138
1 (617) 496 1295
sarah_e_thomas@harvard.edu

EDUCATION

1982	Ph.D.	Johns Hopkins University, Department of German Dissertation: "Hugo von Hofmannsthal and the Insel Verlag: A Case Study of Author-Publisher Relations"
1977-78		Johann Wolfgang Goethe Universität, Frankfurt am Main, Germany
1973	M.S	Simmons College, Graduate School of Library and Information Science
1971		Albert-Ludwigs Universität. Freiburg im Breisgau, Germany
1970	A.B.	Smith College
1968-69		Universität Hamburg. Hamburg, Germany

EMPLOYMENT

9/2013-	Harvard University <i>Roy E. Larsen Librarian for the Faculty of Arts and Sciences</i>
8/2013-	Harvard University <i>Vice-President for the Harvard Library</i>
2/2013-8/2013	University of Oxford, Oxford, UK <i>Pro-Vice-Chancellor (without Portfolio)</i>
2/2007-8/2013	University of Oxford, Oxford, UK <i>Bodley's Librarian</i> <i>Professorial Fellow, Balliol College</i> <i>Member, Faculty of Modern Languages</i>
8/96-2/2007	Cornell University, Ithaca, NY <i>Carl A. Kroch University Librarian</i>
10/96-2/2007	Cornell University, Ithaca, NY <i>Adjunct Professor of German, Dept. of German Studies</i>
1992-96	Library of Congress, Washington, DC
1995-96	<i>Acting Director, Public Service Collections</i>
1995	<i>Acting Director, Public Services and Collections Management I</i>
1992-94	<i>Director for Cataloging</i>
1984-92	National Agricultural Library, Beltsville, MD <i>Associate Director for Technical Services</i>
1983-84	University of Georgia, Athens, GA <i>Council on Library Resources Academic Library Management Intern</i>
1979-83	Research Libraries Group, Stanford, CA
1980-83	<i>Manager, Library Coordination</i>
1979-80	<i>Library Coordinator</i>

1976-79 Johns Hopkins University, Baltimore, MD

- 1978-79 *Senior Cataloger, Eisenhower Library (part-time)*
1978-79 *Instructor, Intermediate German, Dept. of German*
1976-77 *Instructor, Elementary German, Dept. of German*

1970-75 Harvard University, Widener Library, Cambridge, MA

- 1974-75 *Head, Computer-Based Cataloging*
1974 *Head, Departmental Library Cataloging Section*
1973 *Original Cataloger (Germanic Languages)*
1971-73 *Catalog Intern and Reference Librarian (part time)*
1970-71 *Preliminary Cataloger*

AWARDS, HONORS, and Memberships

- 2014 - American Antiquarian Society
2014 - American Academy of Arts & Sciences
2014 - American Philosophical Society
2013 Honorary Fellow, St Cross College, Oxford
Queen's Anniversary Prize (awarded to Cultural Heritage Organisations at Oxford)
Smith College Medal
2009 Simmons College Distinguished Alumna Award
2007 American Library Association Melvil Dewey Award
2002 Association of College and Research Libraries Excellence in Academic Libraries Award –
Cornell University Library
2000 OCLC Distinguished Scholar
1990 U.S.D.A. Superior Service Award, Management Effectiveness and Improvements
1989 Certificate of Merit, National Agricultural Library
1983-84 Council on Library Resources Academic Library Management Internship
1977-78 Deutscher Akademischer Austausch Dienst Fellowship

SELECTED PRESENTATIONS

- "Dinosaurs Disrupted or Rising Phoenix: the Future of Libraries, Beijing University Library, April 23, 2015
"Fire in the Library," Jack E. and Debbie T. Thomas Endowed Lecture, Washington University, April 8, 2015
"Beyond the Book", Smith College, February 27, 2015
"Libraries at Scale or Dinosaurs Disrupted," FORCE15, University of Oxford, January 13, 2015
"Transatlantic Perustrations: Observations of Two Great Libraries, the Bodleian and Harvard Library," Breslauer
lecture, Grolier Club, New York, November 17, 2014
"From Siberia to Shangri-la" at Acknowledging the Past, Forging the Future, Case Western University,
Cleveland, October 21, 2014
"Beyond the Book" Smith College Alumni event, Boston, September 18, 2014.
"Open Scholarship: A U.S. Research Library View in 2014" Jisc and CNI Conference on Opening Up Scholarly
Communications, July 11, 2014
"Rethinking University Libraries: Investments and Impacts," Rethinking University Libraries, Ankara, Turkey, June
10, 2014
"Future-Proofing the Research Library," University of Chicago, Chicago, May 22, 2014.
"E-Books and Horseless Carriages: Disruption and Opportunity", University of Toronto, November 12, 2013
"E-books, Horseless Carriages, and the Future of Libraries", Royal Danish Library, Copenhagen, May 31, 2013
"A Conversation with Hilary Mantel," Times Oxford Literary Festival, March 24, 2013
"National Library Perspectives on the Past, Present, and Future of the Book", The Culture of the Book,
International Summit on the Book (moderator), Library of Congress, 6 December 2012.
"The Bodleian: England's First National Library Evolves in the 21st Century", Ex Libris National Library Meeting,
Helsinki, August 15, 2012.
"Transforming the Bodleian: Shaping Space to Support Library Services". 25th Annual ARCLIB Conference, St
Catherine's College, Oxford, July 11 – 13, 2012
"Recent Development of the Chinese Research collection at Oxford, and Future Plans." Understanding
Contemporary China Conference, Merton College, July 7, 2012
"Transforming Opportunities in Scholarly Discourse", Panel Chair, JISC/CNI Workshop, Birmingham, UK, July 5,
2012
"Special Collections at the Bodleian Library" Tsinghua University, Beijing, April 22, 2011
"Discovery and Innovation in Oxford's Libraries, Times Oxford Literary Festival, Oxford, April 2, 2011
"The Bodleian Libraries: Buildings for the 21st Century" Oxford Civic Society, Oxford, June 24, 2010
"Always Look on the Bright Side: Opportunities for Creativity and Change in a Time of Constrained Resources",
Irish Universities Information Services Colloquium, Maynooth, Ireland, March 11, 2010
"A Lapsed Germanist at the Helm of the Bodleian: From Hofmannsthal and Der Insel Verlag to the University of
Oxford", Nijkirk Lecture, Grolier Club, New York, November 19, 2009.

"Are You Getting Out the Good Stuff? Perspectives on Special Collections from a Yank at Oxford, Rare Books and Manuscripts Conference, Charlottesville, VA, June 2009
 "Creating Space or Creative Space", St Andrews, April 23, 2009
 "How is the Library Changing and What Will It Deliver?" JISC Library of the Future Conference, April 2, 2009
 "Being Bodley's Librarian" National Association of Secondary School Librarians Conference, Oxford, March 27, 2009
 "The Bodleian Library" Oxfordshire Federation of Women's Institutes, March 24, 2009
 "A New York Yankee in the Old Schools Quadrangle", Holden Lecture, Friends of Senate House, London, October 16, 2008
 "Think Outside the Building: The Local Response to the Global Environment," SCONUL Conference, Edinburgh, June 13, 2008
 "I've Looked at Life from Both Sides Now, "Fiesole Collection Development Retreat, Fiesole, March 25, 2008
 "First, Sell the First Folio: the Role of Print and Place in an Expanding Digital World," Philadelphia Museum of Art, Philadelphia, PA, November 14, 2007
 "Babies and Bathwater: Reimagining Academic Libraries," 2007 Lazerow Lecture, Simmons College, Boston, MA, November 16, 2007
 "Fundraising: A North American Perspective", CURL, Aberystwyth, April 27, 2007
 "Life on the Edge: Succeeding at Library Innovation", NELINET, Southborough, MA, March 28, 2002
 "The Times, They Are A' Changing: Library Management in U.S. Academic Libraries," Leadership Forum of Chinese-American Library Directors, Beijing, China, August 14, 2006.
 "Google and Libraries: Competitors or Collaborators," presented at Cornell Club gatherings in Portland, Oregon, Orange County, CA, and Las Vegas, NV, April 23-27, 2006.
 "Publishing Solutions for Contemporary Scholars: The Library as Innovator and Partner," 8th Annual Bielefeld Conference, Bielefeld, Germany, February 8, 2006
 "High Stakes: The Quest for the Huntington Free Library Native American Collection," Vero Beach Museum of Art Humanities Lecture Series, Vero Beach, FL, February 1, 2006.
 "DPubS: An Open Source Electronic Publishing System," Coalition for Networked Information, Phoenix, AZ, December 6, 2005.
 "The Library as Social and Intellectual Crossroads," University of Texas, Austin, April 21, 2005.
 "The Transformational Library in the Transnational University," Weill Cornell Medical College – Qatar, March 8, 2005.
 "Get the Word Out. New Opportunities for Authors, Publishers, Libraries, and Readers," Council of Scientific Society Presidents Annual Meeting, December 5, 2004.
 "Librarians without Borders: Information Service in a Global Context," presented at the 10th anniversary of the creation of The National and University Library, Reykjavik, Iceland, December 2, 2004.
 "Lead with Speed," invited presentation to Library of Congress Bibliographic Access Managers, Washington, D.C., November 15, 2004.
 "Assessing Curatorial Added Value to Collections: Interpretation and Access in the 21st Century, " 21st Century Curatorship, New York Public Library , July 22, 2004
 "Entrepreneurship for the Digital Age: New Roles for Libraries,"ACRL FISCAL Program Exploring New Funding Sources for Libraries, Orlando, FL, June 26, 2004.
 "The Library in Metamorphosis," LITA/ALA Future of Libraries Program, Orlando, FL, June 22, 2004
 "Project Euclid," The Transition to Open Access Scholarship, Scholarly Communications Symposium, University of Albany, April 19, 2004.
 "The Renaissance of the Library," LIBER Architecture Conference, Bolzano, Italy, March 17, 2004.
 "The Library as an Asset in Community Building: Library Facilities and organizations in the Information Age," Yale University Library, December 13, 2003.
 "Archiving in the Digital Age: The Shifting Role of Publishers, Librarians, and Scholars," Charleston Library Conference, November 7, 2003.
 "The Library is a Public Place," The Library as Place: Symposium on Building and Renovating Health Science Libraries in the Digital Age, American Association of Health Science Libraries, Nov. 5, 2003.
 "Information at the Point of Thought: Connecting the Dots," University of Illinois Conference on the Future of the Library, Urbana, Illinois, October 30, 2003.
 "Architecture as an Asset in Community Building." The University of Buffalo, October 7, 2003.
 "Digitization and Change in Mathematics Scholarship," Kanazawa Institute of Technology, Kanazawa, Japan, July 2, 2003.
 "Architecture as an Asset in Community Building," Association of Research Libraries, Lexington, KY, May 2003.
 "Inspiration and Infrastructure: A Visual Tour of Academic Library Building in the Information Age," Smith College, Northampton, MA, April 25, 2003.
 "Future Directions for Academic Libraries: Strategic Planning at the Cornell University Library," Tsinghua University, Beijing, China, September 27, 2002.
 "Library Environments and Organization: Opportunities or Constraints?" Seminar on Universities and Libraries, Organisation for Economic Cooperation and Development, Paris, France, August 27, 2002.
 "How Do We Get There From Here," CLIR Sponsors Meeting, Washington, D.C., April 26, 2002
 "Connecting Individuals with Information, "Lehigh University, April 18, 2002.
 "Connecting Information and Scholars: Adapting the Portal Perspective," University of Tennessee, April 3, 2002.
 "Bold Choices," Libraries in an Uncertain World, 2002 Librarians' Association Conference, University of North Carolina, March 18, 2002.
 "Electronic Resources and Collection Development," University of Oklahoma, March 7-8, 2002.

- "Archiving and Libraries," Elsevier Digital Libraries Symposium, American Library Association, New Orleans, LA, January 19, 2002.
- "Disciplinary-based Portals," International Conference on Electronic Resources: Definition, Selection, and Cataloguing, Rome, Italy, November 26, 2001.
- "Archiving and Libraries: Digital Preservation at Cornell University," Conference on Long Term Archiving of Digital Documents in Physics, Lyon, France, Nov. 6, 2001.
- "Achieving the Vision for Special Collections in the Digital Environment," Working Symposium on the Future of Special Collections in Research Libraries, Providence, RI, June 28, 2001.
- "Delighting and Delivering: Catalogs and Portals," ALCTS President's Program, ALA, San Francisco, CA, June 18, 2001.
- "Scholarly Communication in the Age of Electronic Publishing," International Association of Technical University Libraries Annual Conference, Delft, Netherlands, May 29, 2001.
- "Change, Collaboration, and Advocacy," OCLC Users Council, Dublin, OH, May 21, 2001.
- "Change and Contradictions: Charting A Course for the Modern Library," DRA Users Group, St. Louis, MO, March 4, 2001.
- "The Library Catalog as Internet Portal," OCLC Distinguished Scholar Series, Dublin, Ohio, January 31, 2001.
- "The Long and Winding Road: Retrospective Digitization in the Cornell University Library," Forum Retrodigitalisierung, Munich, Germany, November 29, 2000.
- "The Catalog as Portal to the Internet," Bicentennial Conference on Bibliographic Control for the New Millennium," Library of Congress, Washington, D.C., November 15, 2000.
- "Not Your Mother's Library Any More," President's Council of Cornell Women, Palo Alto, Oct. 22, 1999.
- "The Future of the Research Library in the Digital Age; Challenges for the Twenty-First Century Librarian," U.S. Information Services Invited Lecture, Berlin, Germany, March 23, 1998.
- "Challenges for the Twenty-First Century Librarian," U. S. Information Service Invited Lecture, Hamburg, Germany, March 30, 1998.
- "Der Einfluß von Technologie auf Bibliotheken und Strategische Planung," Deutscher Bibliotheksverband, Section IV, Leipzig, March 24, 1998.
- "Living in Interesting Times: Challenges for the Twenty-First Century Librarian," Rudi Weiss Memorial Lecture, New York Library Association Annual Conference, Syracuse, NY, October 31, 1997.
- "Career Conversations: New Directions in Library and Information Science," Smith College, Northampton, MA, October 9, 1997.
- "Cooperative Collection Development - AAU/ARL Initiatives," Slavic and East European Section (ACRL/ALA) Program, San Francisco, June 28, 1997.
- "2001: A Library Odyssey," Keynote Address, 29th Annual SUNYLA (State University of New York Library Association) Conference, June 5, 1997.
- "The Library of the Future," Networking Tompkins County, Networking the Future Conference, Ithaca, NY, March 22, 1997.
- "The National Digital Library," University of Michigan, Ann Arbor, MI, December 4, 1995.
- "The Program for Cooperative Cataloging," AMIGOS Fall 1995 conference, Fort Worth, TX, November 9, 1995.
- "The National Digital Library at the Library of Congress: the Vision and the Reality," New England Chapter, Association of College and Research Libraries, Weston, MA, October 27, 1995.
- "Redesigning, Reallocating, and Realigning," University of Pennsylvania Library, Philadelphia, May 4, 1995.
- "The Digital Library," University of Nebraska Libraries Visiting Scholar, Lincoln, NE, April 29, 1995.
- "Electronic Cataloging in Publication," Coalition for Networked Information, Washington, DC, April 13, 1995.
- "Cataloging Education," [Panel Discussion] Association of College and Research Libraries, Cataloging and Classification Section Heads of Cataloging Discussion Group, Philadelphia, February 6, 1995.
- "A Giant in Transition: Cataloging Trends and Transformations at the Library of Congress," Bodleian Library, University of Oxford, September 28, 1994.
- "Cooperative Cataloging," Presented to the British Library, Boston Spa, September 29, 1994.
- "New Developments at LC, the Cooperative Cataloging Council, and Technical Services in the Year 2000," New England Library Technical Services, April 22, 1994.
- "Advances in Authority Control," LITA/ALCTS Authority Control in the Online Environment, ALA, June 1993.
- "More, Better, Faster, and Cheaper Cataloging," Missouri Association of College and Research Libraries, Kansas City, MO, October 27, 1993.
- "Technology," Potomac Technical Processing Librarians, Annapolis, MD, November 13, 1993.
- "The Arrearage that Ate Washington, or How Catalogers at the Library of Congress Shift Paradigms," New York Technical Services Librarians, December 4, 1992.
- "Catalogers' Workstations," LITA National Conference, September 13, 1992.
- "Interactive Computer-Assisted Training," NFAIS Indexing Level I Course, Washington, D.C., September 26, 1991.
- "Proposing and Executing a Research Project: CatTutor," 68th Annual Conference of the Florida Library Association, Orlando, FL, May 8, 1991.
- "New Technologies at the National Agricultural Library," University of Florida Librarians Association meeting, Gainesville, FL, May 3, 1991.
- "Cataloging Simplification, Biotechnology, and CatTutor," Health Sciences OCLC Users Group, Washington, D.C. April 19, 1991.
- "The Role of Special Libraries in a Developing Country," Worldnet Television Program Panelist, Washington, D.C., March 28, 1991 [Broadcast to francophone Africa].

- "Emerging Trends in Libraries," Catholic University School of Library and Information Science Faculty Seminar, January 15, 1991.
- "NAL's Cooperation with the Egyptian National Agricultural Library," U.S.I.A. Radio Program, October 24, 1990.
- "An Introduction to the National Agricultural Library," Seminar on Prospectives of Technology Transfer for Agricultural Information Systems, Cairo, Egypt, September 20, 1990.
- "CatTutor: A Hypertext Tool for Catalogers," Sixth Annual Conference of the Society for Applied Learning Technology, Washington, D.C., August 1990.
- "Opportunities in Federal Librarianship," Special Library Association Annual Conference, Pittsburgh, PA, May, 1990.
- "Improved Access to Agricultural Literature Through a Comprehensive, Detailed Agricultural Thesaurus and Gateway," International Association of Agricultural Librarians and Documentalists, VIII. World Congress, Budapest, Hungary, May 30, 1990.
- "CatTutor for Catalogers," Computers in Libraries, Arlington, VA, March 6, 1990.
- "CatTutor: Computer-Assisted Instruction for Cataloging", (with Claudia V. Weston), Presented at the Apple Library of Tomorrow Conference, Cupertino, CA, November 30, 1989.
- "Managing Budget Cutbacks," Federal Library and Information Committee Seminar, Washington, D.C., September 11, 1987.
- "Behind the Scenes at the AGRICOLA Database," Chinese Academy of Agricultural Sciences seminar, Beijing, China, August 1986.
- "Centralized Cataloging in the United States," Chinese Academy of Agricultural Sciences seminar, Beijing, China, August 1986.
- "Technical Services at the National Agricultural Library," Presented as part of a series of lectures in the Federal Librarians Update Seminar, October 1985 and 1986.
- "International Cooperation to Improve Agriculture," American Society for Information Science Annual Conference, Las Vegas, NV, October 22, 1985.
- "Stefan Zweig and the Insel-Verlag: A Case Study of Author-Publisher Relations," Western Association for German Studies Conference, Seattle, WA, October 1, 1981.

SELECTED PUBLICATIONS

- Thomas, Sarah E., "Background" in *Transforming The Bodleian*, ed. Michael Heaney and Catriona Cannon, Berlin; De Gruyter Saur, 2012, p. 5-21.
- Thomas, Sarah E., and Michael Heaney, "The Bod Squad" in *Transforming The Bodleian*, ed. Michael Heaney and Catriona Cannon, Berlin; De Gruyter Saur, 2012, p. 24-34.
- Thomas, Sarah E., "The Encouragement of Learning" in *Copyright in the Digital Age*. London: Wildy, Simmonds & Hill Publishing, 2010, p 1-5.
- Thomas, Sarah E., "Publishing Solutions for Contemporary Scholars," *Library HiTech*, v. 24, 4, (2006) p.563-573.
- Thomas, Sarah E., "Advancing Scholarship Through Library Collaboration," in *Die Innovative Bibliothek: Elmar Mittler zum 65. Geburtstag*, ed. Eerland Kolding Nielson, Klaus G. Saur and Klaus Ceynowa. Muenchen, K. G. Saur, 2005, p.67-75.
- Thomas, Sarah E., "Library Environments and Organisations: Opportunities or Constraints?" *PEB Exchange: The Journal of the OECD Programme on Educational Building*, v.2003/2, no.49 (June), p.19-23.
- Thomas, Sarah E., "Think Globally, Act Locally: Electronic Resources and Collection Development," *Journal of Library Administration*, v.36, no.3, (2002) 93-107.
- Thomas, Sarah E., "The Catalog as Portal to the Internet," *Proceedings of the Bicentennial Conference on Bibliographic Control for the New Millennium: Confronting the Challenges of Networked Resources and the Web*, Washington, D.C., Library of Congress, Cataloging Distribution Service, 2001, 21-37.
- Thomas, Sarah E., "Collaborating for Fun and Profit: Confessions of an Ex-Cataloger," *Souborne Katalogy: organizace a sluzby/Union Catalogs: their Organization and Services*, CASLIN '99, Praha, Narodni Knihovna, 1999, 11-20.
- Thomas, Sarah E., "On the Centennial of Peking University: Will Electronic Records Created Today Survive to the Bicentennial?" *Proceedings of the International Conference on New Missions of Academic Libraries in the 21st Century*, Beijing: Peking University Press, 1998.
- Thomas, Sarah E., "Der Einfluss von Technologie auf Bibliotheken und Strategische Planung," *Bibliothek: Forschung und Praxis*, v.22, no. 3 (1998) 337-340.
- Thomas, Sarah E., "Kooperation der Library of Congress mit deutschen Bibliotheken im Erschließungsbereich," *86 Deutscher Bibliothekartag ZFBB Sonderheft (1996/97)* 266-272.
- Thomas, Sarah E., with Deanna Marcum, "Libraries of the Future," *Worldnet*, #4681 (1996) (television broadcast to Vienna and Berlin).
- Thomas, Sarah E., "Quality in Bibliographic Control," *Library Trends*, v.44, no.3 (winter 1996) 491-505.
- Thomas, Sarah E., "The Core Bibliographic Record and the Program for Cooperative Cataloging," *Cataloging and Classification Quarterly*, v. 21, no. 3/4 (1996) 91-108.
- Thomas, Sarah E., and Jennifer A. Younger, "Cooperative Cataloging: a Vision for the Future," *Cataloging and Classification Quarterly*, (1993) p.237-257.
- Thomas, Sarah E., "Filing and Indexing," *Guide to Technical Services Resources*, Chicago: American Library Association, 1993.
- Thomas, Sarah E., "CatTutor: A Prototypical Hypertext Tutorial for Catalogers," *Library Resources & Technical Services*, V. 36 (1992), 505-515.

- Thomas, Sarah E., "CatTutors for Catalogers at the National Agricultural Library," *Library Software Review*, Vol. 10, no. 1 (Jan./Feb. 1991), 26-27.
- Thomas, Sarah E., "Economics of Access to Library Materials ALA Program," *Newsletter on Serials Pricing Issues*. 26 (September 9, 1990). Electronic newsletter. (Access Via EMAIL TUTTLE.UNC.BITNET).
- Thomas, Sarah E., "The World List of Agricultural Serials," CD-ROM End User, v.2, no.3 (July 1990),44-45.
- Thomas, Sarah E., "Bibliographic Control of Agricultural Information," *Library Trends*, V. 38, no. 3 Winter 1990), 542-561
- Thomas, Sarah E., "United States Agricultural Information Network: Genesis of a Cooperative Organization," *Special Libraries*, v. 80, no. 2 (Spring 1989), 113-117.
- Thomas, Sarah E., and Russell, Keith W., "The Library Perspective on Library Education: The Special Science Library as Employer," *Journal of Library Administration*, V. 11, nos. 3/4 (1989), 117-118.
- Thomas, Sarah E., "A Coordinated Program for State Agricultural Publications," *College and Research Libraries News*, V. 49, no. 7 (July/August 1988), 425-430.
- Thomas, Sarah E., "Kung fli wu chung ti hsin chi shu," (New Technologies in Public Services of the National Agricultural Library) *Nongye Tushuguan*, 3, (1987) 62-64.
- Thomas, Sarah E., compiler, "End Users in University Libraries," ARL SPEC Kit No. 122. Washington, D.C.: Association of Research Libraries, 1986.
- Thomas, Sarah E., "The Use of the CAB Thesaurus at the National Agricultural Library," *Quarterly Bulletin of the International Association of Agricultural Librarians and Documentalists*, v.3, no.3 (1985), 61-65.
- Thomas, Sarah E., "Collection Development at the Center for Research Libraries: Policy and Practice," *College & Research Libraries*, v. 46, no. 3 (1985) 230-235.
- Thomas, Sarah E., "Larry L. Richardson: Introduction to Library Research in German Studies," *MLN*, v. 100, no. 3 (1985) 691-692. Book Review.

SELECTED GRANTS AND CONSULTING

- Central European Library, Review, Budapest, March 2013
- Trinity College Dublin, Review, December 2012
- Central European University, Library Review, Budapest, September 2011
- "Library of the Future" Curtis Cartwright, 2009-2010
- Harvard University Library, Review of Librarian's Office Structure, October 2008
- University of Toronto Libraries Review, September 2008
- Arcadia Trust, Consultant, 2008
- OCLC, support for iPRES Conference, October 2006
- Bay and Paul Foundations, Preservation Support for the Native American Collection, May 2006
- Memorial Sloan-Kettering Library, Consultant, 2006
- Gund Partnership, 2005-2006 (Library Program Specialist for architectural design of Oxford College at Emory Library, Oxford, Georgia
- The Gladys Krieble Delmas Foundation, Janus Conference on Research Library Collections (<http://www.library.cornell.edu/janusconference/>)
- Duke University, Review of Digital Library Initiative, May 2005
- New York University, Review of Dean of Libraries, November 2004
- The Andrew W. Mellon Foundation, DPubS, Digital Publishing Service (<http://dpubs.org/>), June 2004- (Principal investigator)
- Ohio State University Libraries, consultant on library architecture, January 2004
- Harvard University. Harvard Digital Library Initiative Review, April 2003
- The Andrew W. Mellon Foundation. Project Euclid (<http://projecteuclid.org>), 2003-2006 (Principal Investigator)
- The Andrew W. Mellon Foundation. New Models of Academic Support, Planning Grant, 2002-2003
- Tsinghua University. Library Consultant, 2002-2005
- Memorial Sloan Kettering Library. Consultant, (December 2001-February 2002)
- The Andrew W. Mellon Foundation. Retrospective Conversion, 2002-2005
- National Science Foundation. Co-principal investigator, Digital Mathematics Library, Planning Grant, 2002-2003 (Principal Investigator)
- National Science Foundation, Co-principal investigator, National Digital Science Library, 2000-2003
- National Science Foundation. Co-principal investigator, Project PRISM, Digital Libraries 2, 1999-2002
- The Andrew W. Mellon Foundation. Project Harvest (Digital archiving of e-journals in agriculture), 2001
- The Andrew W. Mellon Foundation. Project Euclid (e-publishing of journals in mathematics and statistics), 2000-2003
- Duke University. Technical Services Review (1999)
- University of Pennsylvania. External Review of the Library Committee (1999)
- Trinity College, Dublin. Review of plans for new facility (1999)
- Iowa State University. Parks Library Review Team (1996)
- Council on Library Resources. Support for a conference on Organizing the Global Digital Library (1995)
- Council on Library Resources, OCLC, and The Research Libraries Group. Support for the Cooperative Cataloging Council, 1992-95
- Online Computer Library Center. Support for the Seminar on Cataloging Digital Documents, 1994
- U.S. Department of Agriculture, Assistant Secretary for Science and Education. Funding for an evaluation study on automated indexing, "Technology Transfer of Agricultural Research and Information," 1991-1992
- U.S. Department of Education. Review of Title IID Proposals, 1988-90

Egyptian National Agricultural Library, Cairo. Consulting of development of an Egyptian NAL, Cairo, Egypt, September 6-28, 1990

Council on Library Resources. Support for the development of a computer-assisted instruction module for training module for training catalogers, 1989-1991

Apple Library of Tomorrow Award. Development of a computer-assisted instructed module for training catalogers, 1989

National Endowment for the Humanities. Review of proposals, 1987, 1991

Agricultural Research Service. Consultation on the library and information needs of five regional research centers for the Agricultural Research Service of the USDA, 1986

Task Group on STI Services. Workshop on Science and Technology Information Services, Jakarta, Indonesia, (National Research Council) Co-Chair. June 16-19, 1986

Council on Library Resources Officers' Grant (1983). Support for research on the collection development policy of the Center for Research Libraries

TRAINING

2004 MIT Leadership Institute

1995 Diversity Awareness Training for Managers and Supervisors, September 1995

1992 Interest-Based Negotiations, August 1992

1991 Total Quality Management, Brookings Institution

1988 Productivity in Libraries and Information Centers, Special Libraries Association Continuing Education Course, Denver, CO, June 1988

1987 Advanced Management Institute, Association of Research Libraries, Office of Management Studies, Philadelphia, PA, November 1987

1987 Contracting for Library and Information Center Operations, Rockville, MD, October 1987

1985 Expert Systems and Artificial Intelligence, American Society for Information Science, Continuing Education Course, Las Vegas, NV, October 1985

1985 Library Administrators Development Program, University of Maryland, Port Deposit, MD, May 1985

1984 Basic Management Institute, Association of Research Libraries, Office of Management Studies, Coral Gables, FL, March 1984

1983 Certified Public Management, Level 1, University of Georgia, Athens, GA

PROFESSIONAL ACTIVITIES

Current:

2015- ESTC Advisory Board

2014- Voltaire Foundation, Deputy Chair

2014- American Friends of the British Library Advisory Board

2013- The Andrew W. Mellon Foundation Board (March 2013)

Past:

2014-15 Association of Research Libraries. Membership Committee (Chair)

2013 Honorary Degrees Committee, University of Oxford

2012-2013 Oxford Limited Board

2011-2013 Planning and Resource Allocation Committee, University of Oxford

2011-2013 RLUK (Research Libraries UK) Board

2011-2013- General Purposes Committee, University of Oxford

2011-2013 Oxford University Council (Elected Member)

2011-2013 Princeton University Press European Advisory Board

2010-2013 RIN (Research Information Network) Advisory Board

2010-2013 Harvard University. Overseers' Committee to Visit the Harvard University Library

2010-2013 Smith College President's Council

2010 St Andrews External Assessor University Librarian Search Panel

2009-2013 Oxford Centre for Islamic Studies Academic Advisory Board

2008-2013 University of Cambridge. Board of Electors for the University Libraries

2008-2011 Personnel Committee, University of Oxford

2008 Elsevier European Library Advisory Board

2007-2013 Chair, Lyell Electors, University of Oxford

2007-2013 Greening Lamborn Trust, Board

2007-2013 Buildings and Estates Subcommittee, University of Oxford

2007-2013 Legal Deposit Librarians Committee

2005-2006 Mentor, Research Library Leadership Fellows, Association of Research Libraries

2005-2006 Wisdom in the Digital Age, Cornell University Task Force Member

2005 Digital Library Federation, Membership Committee

2005 Association of Research Libraries Finance Committee, Chair

2005 Association of Research Libraries Nominating Committee, Chair

2004-2007 Johns Hopkins University Sheridan Libraries National Advisory Council

2004 New York State Historical Association Library Committee
 2004 Mentor, ARL Leadership and Development Program
 2004 Digital Library Federation. Governance Committee
 2003-2005 PubMed Central Advisory Board
 2003- Association of Research Libraries Membership Committee
 2003-2005 Cornell University Council Administrative Board
 2003 Digital Library Federation Nominating Committee
 2003 Association of Research Libraries Nominating Committee (Chair)
 2002 Research Libraries Group Nominating Committee
 2002 Planning Committee, Seminar on Library Management, OECD, Paris
 2002 Project Euclid Advisory Board, Chair
 2002-2007 Friends of Smith College Libraries Executive Committee (Chair)
 2001-2007 EMANI (Electronic Mathematical Archiving Network Initiative) Executive Committee
 2001 Organizing Committee, Conference on Long-Term Archiving of Digital Documents in Physics (Lyon, France)
 2001 Digital Library Federation Review Panel (Chair)
 2000-2003 Tompkins County Public Library Foundation
 1999-2007 Carnegie Mellon Library Visiting Committee
 1999-2008 Harvard University Library Overseers' Committee to Visit the Library
 1999-2005 Association of Research Libraries Board Member, (Executive Committee 2002-2005) (President-elect, President, and Past President)
 1999 Association of American Universities Working Group on Library of Congress Fellowships in International Studies
 1999-2001 Council on Library and Information Resources Task Force on the Role of the Artifact
 1999-2000 Task Force on Computing and Information Science, Cornell University
 1998-2000 New York State Regents Commission on Library Services
 1998-1999 Digital Library Federation Steering Committee (Chair)
 1999-2000 Council on Library and Information Services Taskforce on the Artifact in Library Collections
 1997-2007 Massachusetts Institute of Technology. Corporation Visiting Committee for the Libraries of the Massachusetts Institute of Technology. Presidential appointee
 1997-2002 Association of Research Libraries. Access to Information Resources Committee (Chair, 1999-2002)
 1997-2000 Research Libraries Group. Board of Directors
 1997-2007 Harvard University. Overseers' Committee to Visit the University Library
 1997-98 Cornell University. Co-Chair, Electronic Publishing Steering Committee
 1997-99 Cornell University. Distance Learning Advisory Council
 1991-98 Cornell University. Human Resources Development Council Board
 1997-98 Association for Library Collections and Technical Services (ALCTS) Task Force on Bibliographic Access in the Electronic Environment
 1996-2007 Digital Library Federation Board
 1996-2003 Cornell University. Faculty Advisory Board on Information Technology (ex officio)
 1996-2002 Washington University Libraries' National Council
 1995-97 Program for Cooperative Cataloging, Chair, Executive Council
 1995-96 Eighteenth-Century Short Title Catalogue/North America Board
 1994-2000 Smith College Libraries. Friends of the Libraries Board
 1994-96 SCATNEWS, Editor (International Federation of Library Associations)
 1992-97 International Federation of Library Associations (IFLA) Standing Committee on Cataloguing
 1992-95 Association of Library Collections and Technical Services: Policy and Research Committee
 1991-95 Reviewer, *College and Research Libraries* manuscripts
 1991-92 Association of College and Research Libraries (ALCTS). Science & Technology Section. Oberly Award Committee
 1991-92 Association of College and Research Libraries. University Libraries Section. Nominating Committee
 1990-92 Association of Library Collections and Technical Services. Committee on Research and Statistics
 1988-92 CONSER Executive Committee
 1986-92 CONSER Policy Committee
 1984-92 Association of Library Collections and Technical Services. Technical Services Directors of Large Research Libraries Discussion Group; Chair, 1989-90
 1985-92 U. S. Dept. of Agriculture. US/USSR Economics and Research Information Working Group
 1991 American Library Association. Library/Book Fellows Program, Interview Committee
 1990 Council on Library Resources Proposal Review Panel
 1989-90 Library Information and Technology Association 1990 Preconference "Imaging: The Future of Libraries," Chair
 1989-90 OCLC Users Council Planning Committee
 1988-90 OCLC Users Council
 1988-90 Association of Library Collections and Technical Services Task Force on the Economics of Access to Library Materials
 1988-89 CONSER Task Force on Multiple Versions

1988-90 U.S. Department of Education Title II-D Review Panelist
1988-89 Resources and Technical Services Division Nominating Committee
1986-89 Associates, National Agricultural Library Board of Directors
1987-88 FLICC (Federal Library and Information Center Committee) Executive Advisory Committee
1987 Council on Library Resources Cooperative Research Proposal Reviewer
1984-88 Resources and Technical Services Division Representative to ALA RTSD/LITA/RASD
Representation in Machine-Readable Form of Bibliographic information (MARBI)

SERVICE

2006-2007 Cornell United Way, Chair
1975- 2014 Smith College: House Fellow (1970's); Smith College Book Sale (Baltimore volunteer, 1970's)
Friends of the Smith College Libraries, including a stint as chair(1990's-2007); President's
Council (2010-)

MEMBERSHIPS

American Library Association (Life Member)
Grolier Club